

# Facilitating regional governance arrangements in the Wider Caribbean Region

Robin Mahon<sup>1</sup>, Lucia Fanning<sup>2</sup>, Patrick McConney<sup>1</sup>

<sup>1</sup>Centre for Resource Management and Environmental Studies (CERMES), University of the West Indies, Cave Hill Campus, St. Michael, Barbados

<sup>2</sup>Marine Affairs Program, Dalhousie University, Halifax, Nova Scotia, Canada



The Political Economy of Regionalism and International Waters  
International Waters Conference 7  
October 28-31, 2013  
Hilton Hotel, Barbados,

# Regional cooperation arrangements

- Cooperation arrangements can facilitate:
  - Sharing expertise
  - Multi-country initiatives that take advantage of economies of scale
  - Collective representation
  - Governance at appropriate geographical scales

# Regional cooperation and governance arrangements

- Regional and subregional cooperation has attendant tensions, primarily relating to sovereignty, balance of power between levels, and distribution of benefits.
- Familiar ground, so...

# How the CLME Project dealt with regional cooperation

## The Project:

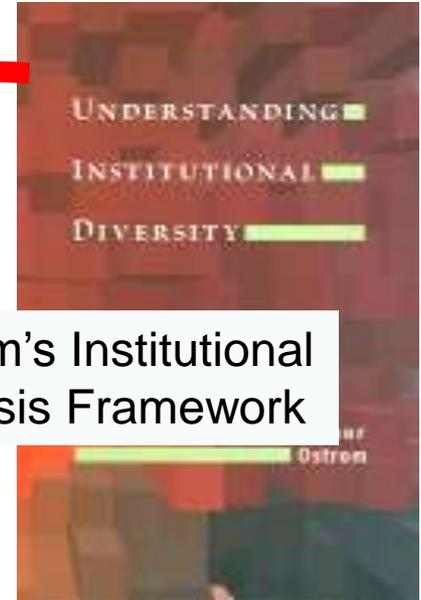
- Was sensitive to the complexity and importance of regional arrangements from the outset
- Evaluated them in the TDA
- Took them into account in the project design
- Engaged with many of the (25+) organisations in the WCR with responsibility for aspects of sustainable use of the ocean.
- Wanted to be sure that it understood the mandates and activities of these organisations, and their interrelationships
- So the SAP could adequately provide for their engagement in a regional framework or network.

# Building regional cooperation requires a conceptual framework

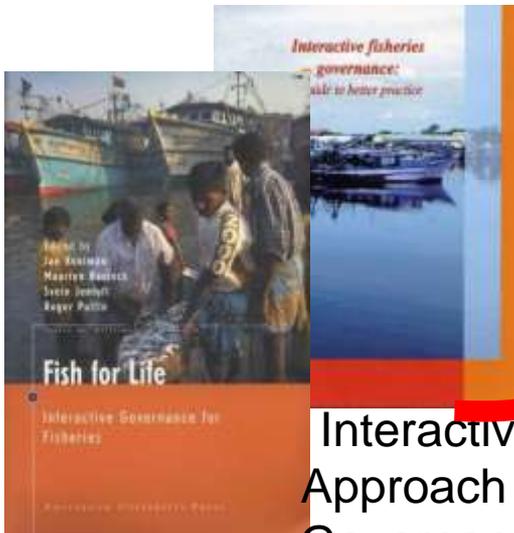
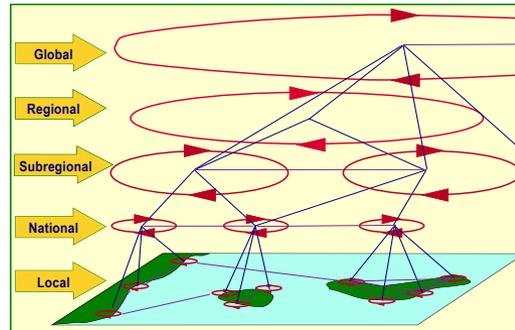


People, Places, and the Planet

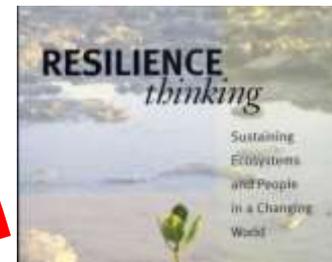
Earth System Governance



Ostrom's Institutional Analysis Framework



Interactive Approach to Governance

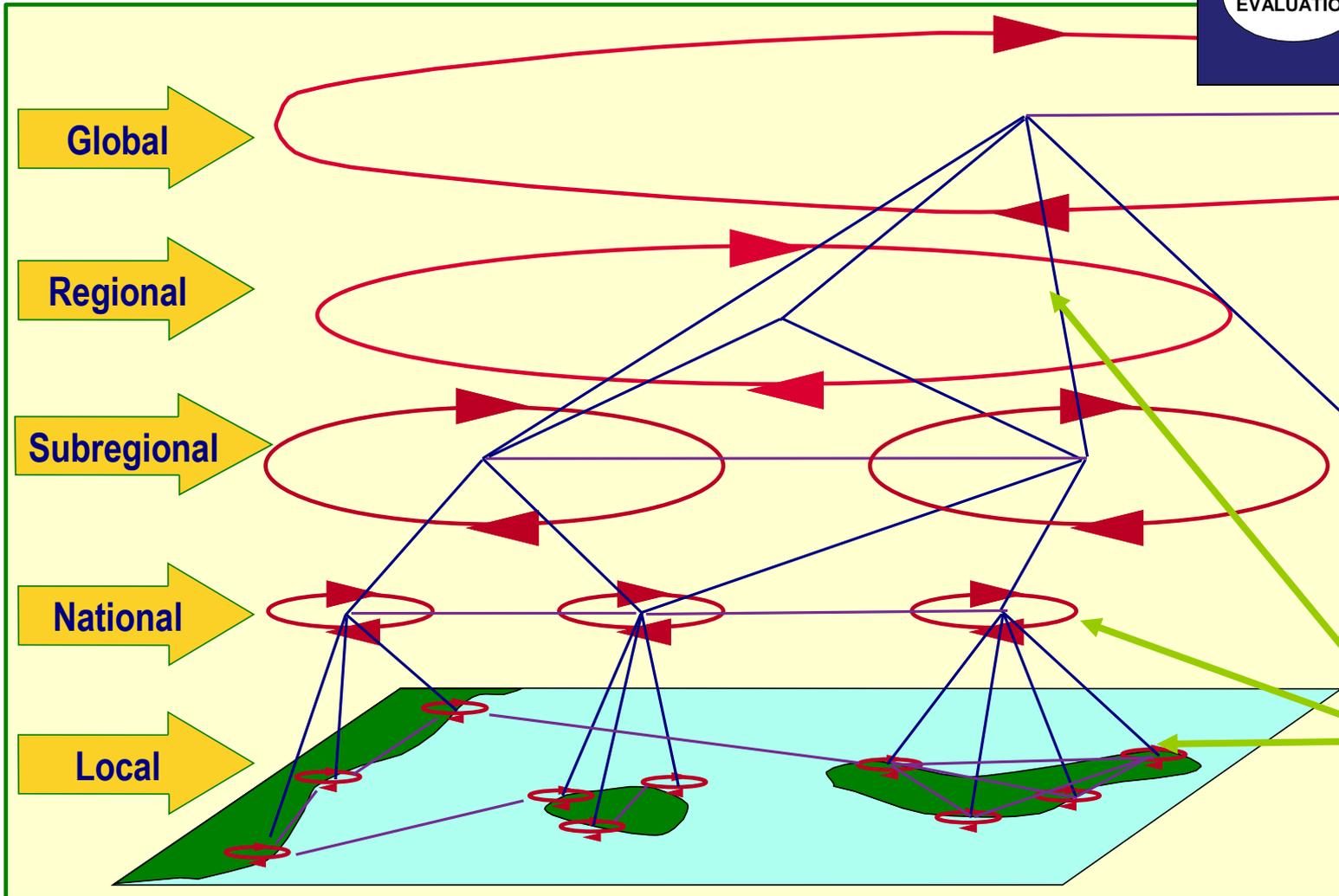
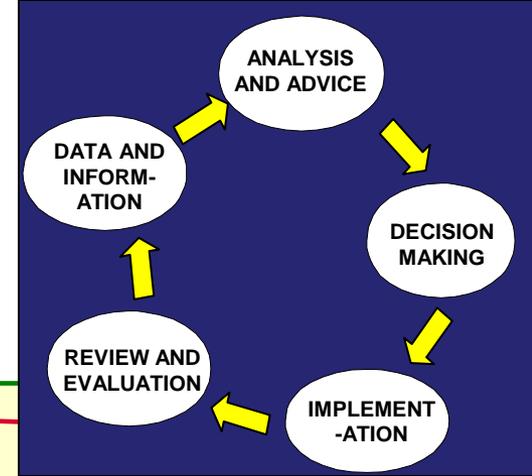


- Scale
- Nesting
- Fit of institutions to ecosystems
- Interplay of organizations
- Regime complexes
- Network governance
- Subsidiarity



# The LME governance framework

A multi-level policy-cycle based governance framework



**Policy cycles must be:**

Complete

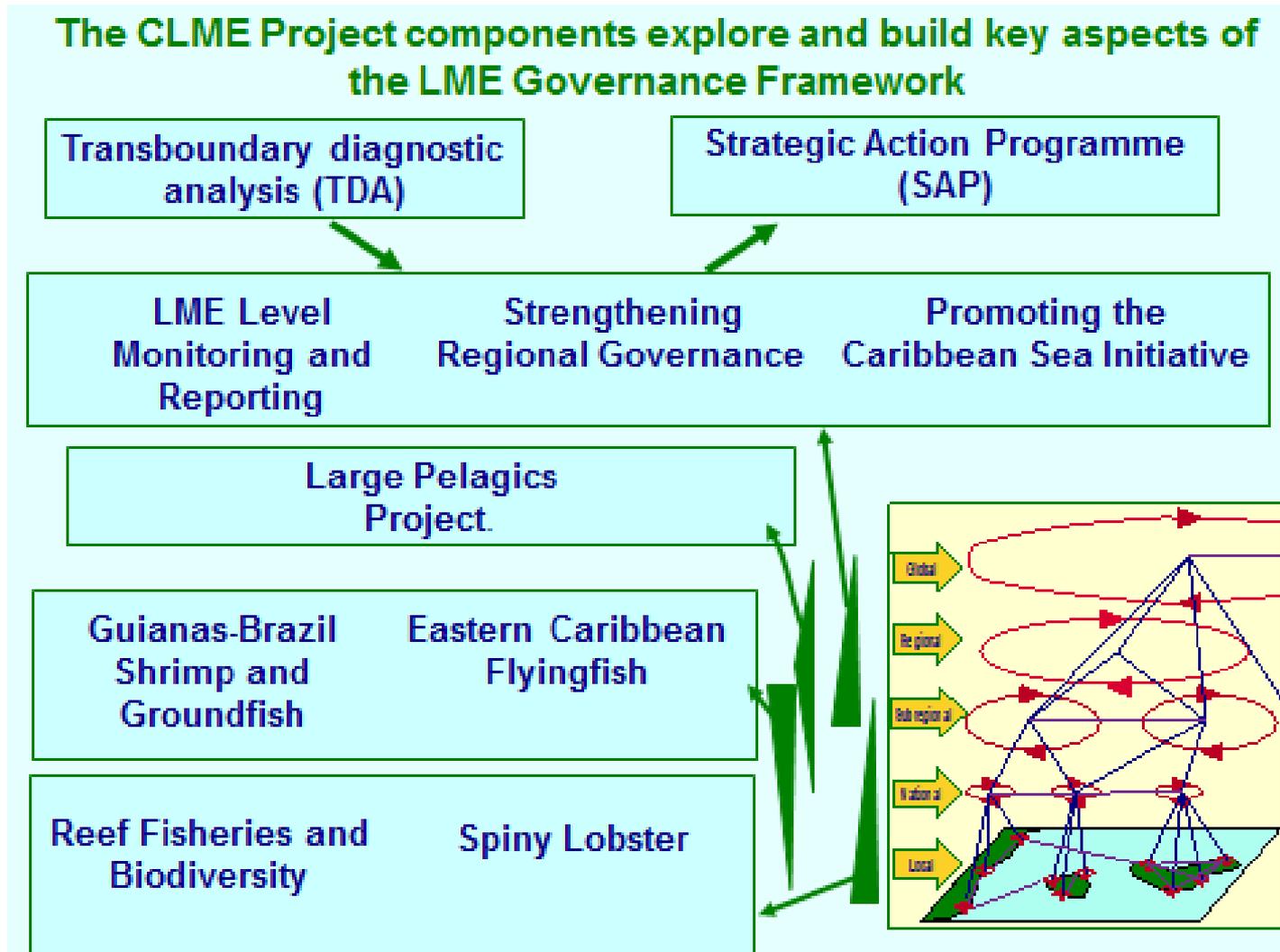
Linked vertically

Linked laterally

Diversity of policy processes as appropriate

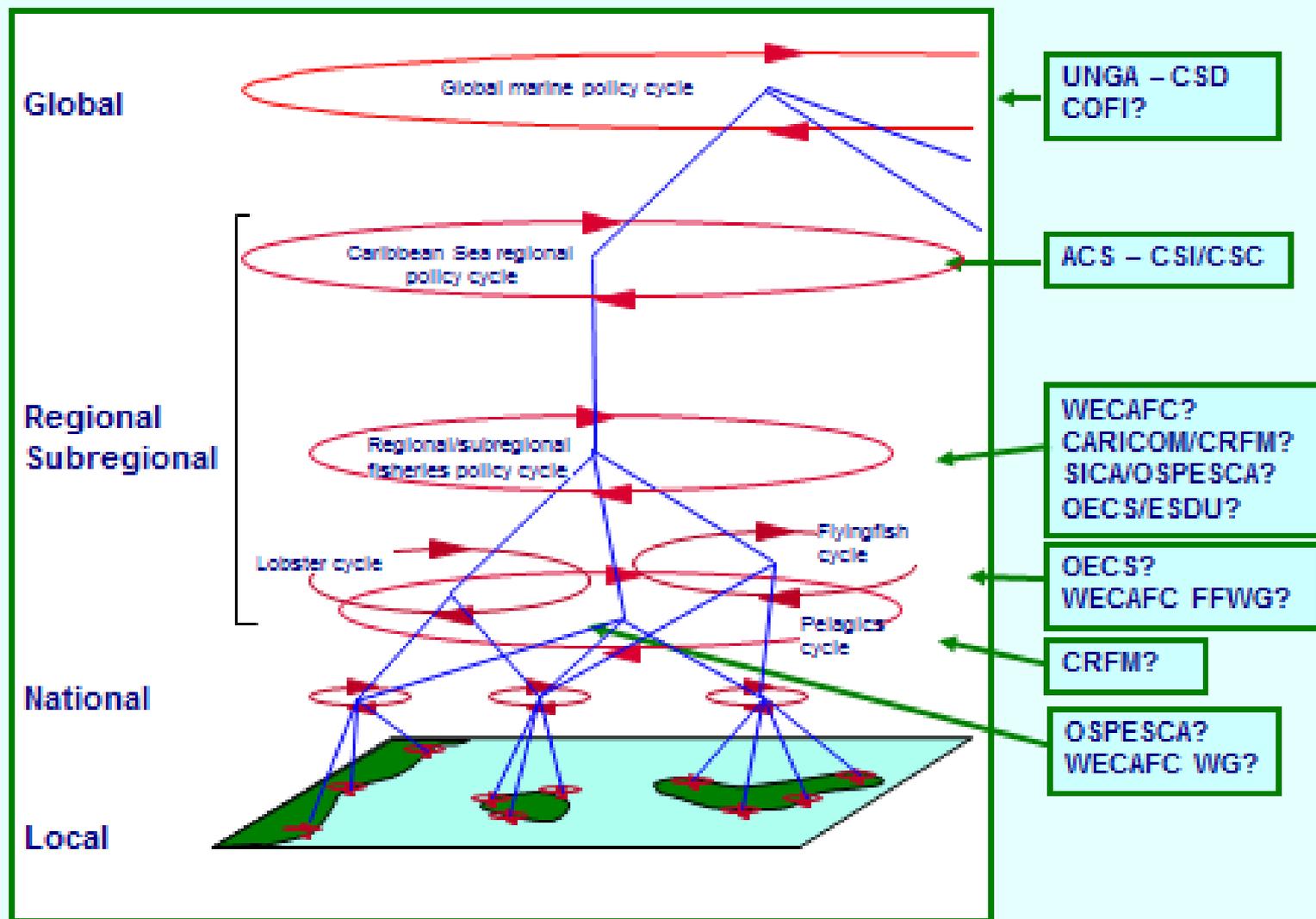
# The framework was used to design the CLME Project

- Implemented as a series of partnerships with key organisations
- Which Comprised the PAG
- Framework facilitated engagement of regional organisations



# Framework was used to explore roles and relationships of organisations

## Fisheries subframework – organisations already exist for key roles



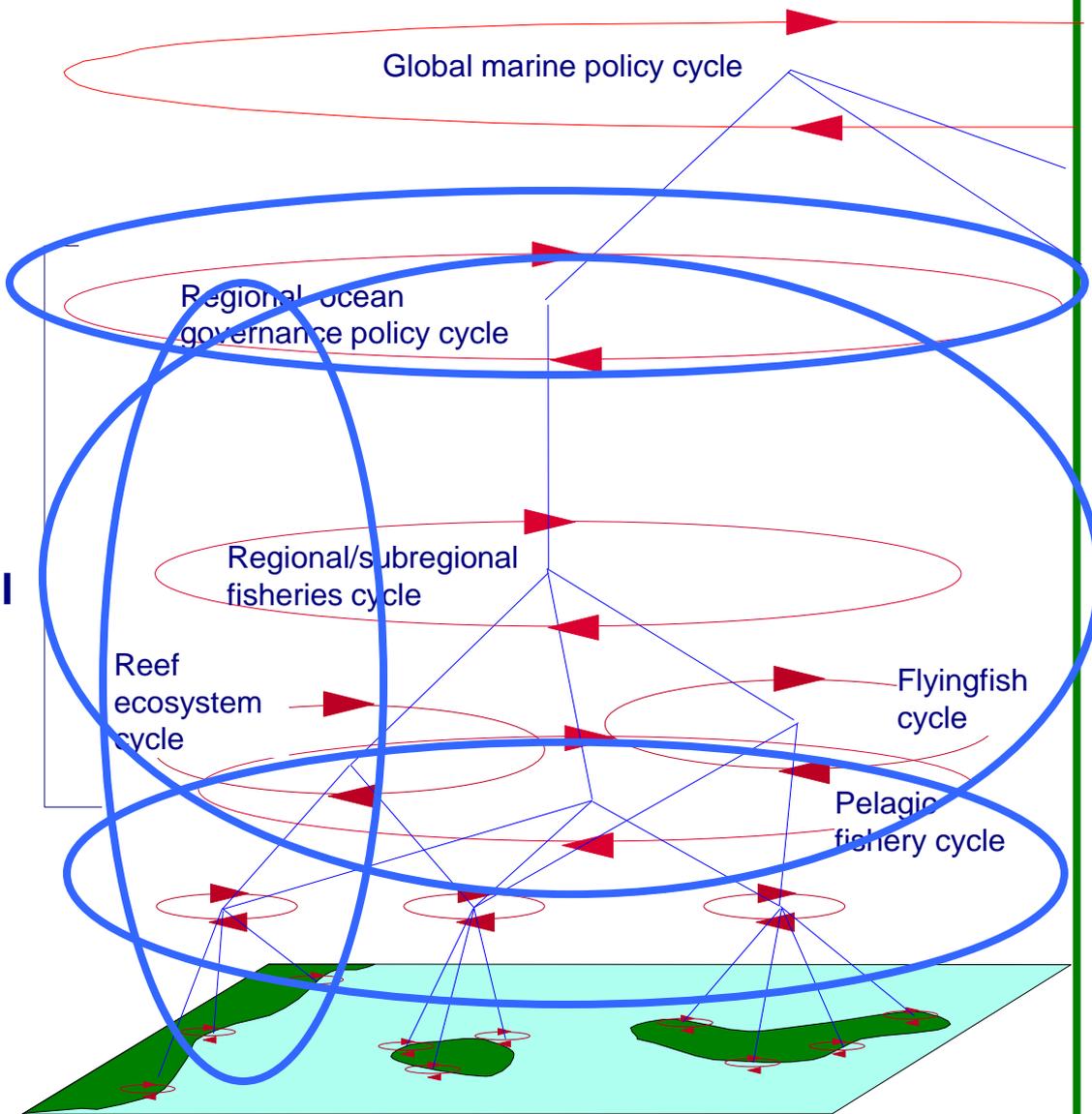
# The framework as a tool for assessment and intervention

**Global**

**Regional/  
subregional**

**National**

**Local**



Focused on:

- Overarching coordination and integration
- Visioning and principles at the level of the whole system.
- The gaps, overlaps and networking among regional organizations;
- Architecture of specific arrangements and associated policy processes;
- The national-regional interface;

## **How the CLME Project dealt with regional cooperation**

- Regional arrangements were at the forefront in the CLME project
- Issues of resource management, pollution, habitat degradation were seen in the context of these governance arrangements
- Framework provided the basis for a discussion about regional arrangements
- Concept of an emerging governance complex or governance regime became a part of the discussion.
- Ultimately, the SAP was designed around a regional governance framework.
- The project did not take on the persona of a regional organization, but kept to its role as a facilitator of regional cooperation.

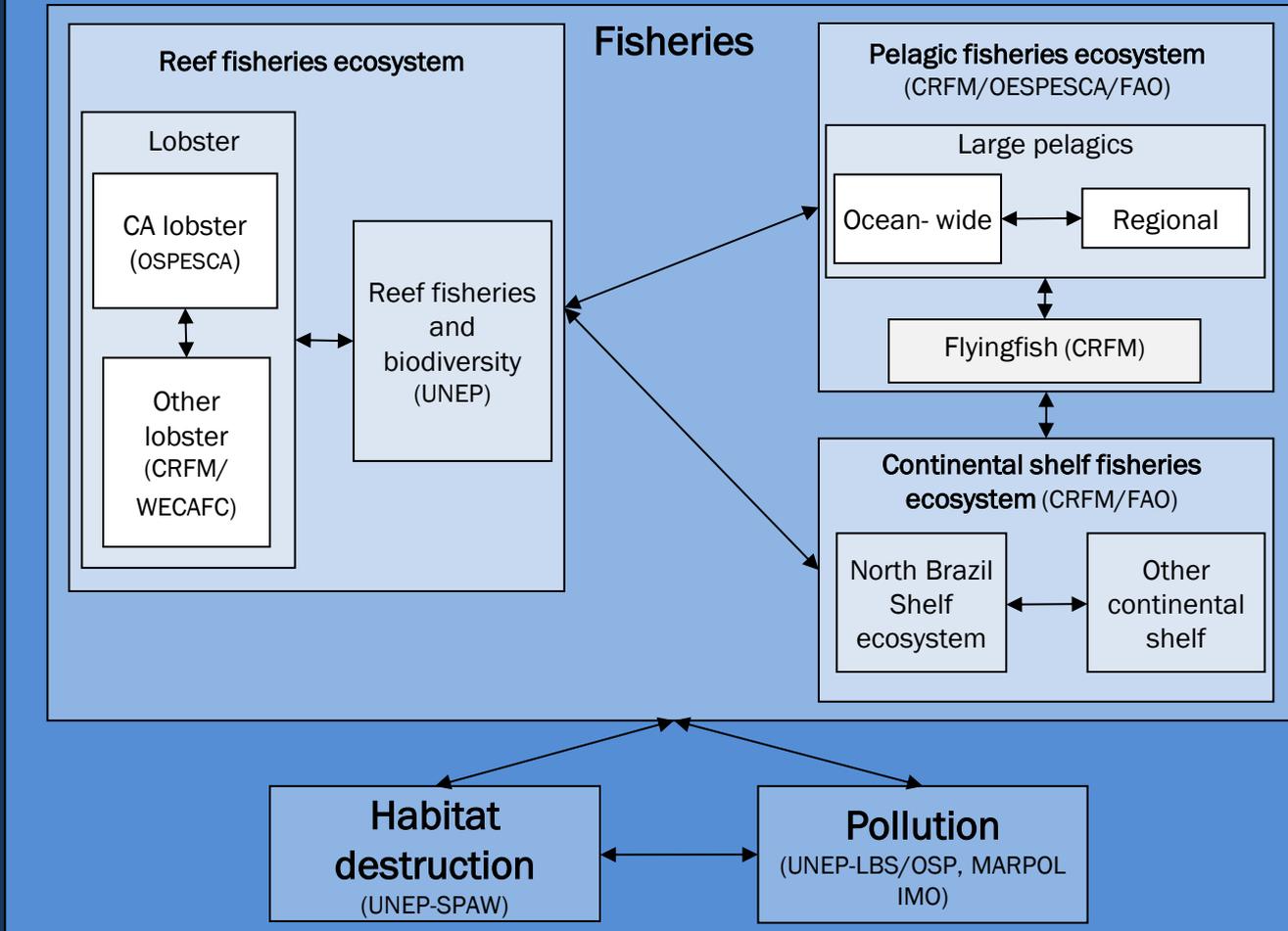
# REGIONAL GOVERNANCE FRAMEWORK FOR LIVING MARINE RESOURCES

## REGION-WIDE OCEAN POLICY LEVEL

Regional ocean governance policy mechanism

(Caribbean Sea Commission, or equivalent, with membership of all relevant regional IGOs and NGOs)

## PLANNING AND OPERATIONAL LEVELS



# Problems with developing and gaining acceptance for the RGF

- New language and idea set – difficult conversations
- Too academic – when are we going to actually do stuff?
- Organisational tensions
  - Roles
  - Overarching coordination
- GEF PCU tensions – cooperation, interaction and multiple players can play havoc with a workplan

# Some conclusions and outcomes

Taking a structured approach allowed for:

- Regional complexity to be broken down into component parts that can be assessed.
- Development of interventions that target weak parts of the framework and strengthen them, with the long-term goal of a fully functional framework.
- Organizational actors could see
  - The framework as a whole, and
  - Their role in it, who they should be interacting with and what needs to be done to enhance their capacity to play that role.
- Hopefully, the conversation has been shifted.

**Thank you**